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PM-7: DGM: whr
25 April 1966

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MEMORANDUM TO THE CHIEF OF NAVAL MATERIAL

From: RENSON, Project Manager

Subj: RENSON Project Management (U)

Ref: (a) NAVMAT INSTRUCTION 5000.5A
(b) NAVMAT INSTRUCTION 05430.17 dtd 22 Oct 64

Encl: (1) Proposed NAVMAT INSTRUCTION and Charter for RENSON Project
(2) Position Descriptions for personnel to meet staffing pattern
for RENSON Project

1. A careful review of reference (a) associated with the experiences of the past eighteen (18) months of operation under the authority of reference (b) suggests two major changes necessary for improved management in the future for the RENSON Project. The two major areas are one, increase the size of the staff to accomplish the required management tasks and secondly, add the authority and responsibility to include the direction, control and integration of all Electronic Warfare efforts vice the responsibility for the authoritative coordination and integration of all Electronic Warfare efforts within the NMSE. Minor changes are reflected in the proposed charter to provide compatibility with the requirements for management as reflected in reference (a) and the new System Commands reorganization.

2. Approval of the proposed charter as provided in enclosure (1) will:

a. Authorize billets for a RENSON Project office staff of 18 civilians and 11 Military (9 officers and 2 enlisted) personnel. This is an increase from the present one officer and one enlisted with all other personnel having been provided as additional duty to PM-7 with primary duties in each of the bureaus. Experience has shown that the dual responsibilities with the few persons presently assigned does not provide the depth of management required on even a minimum basis. As a result adequate visibility and timely direction is not being provided. Some efforts are just not being managed and the Project Manager is devoting too much time to some areas where lack of personnel requires his efforts and as a result little or no time is left to manage others.

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DOD DIR 5200.10

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- b. Authorize 6 civilian and 10 military for additional duty to the Project Manager Office.
 - c. Redefine the scope of authority and responsibility to include the direction, control and integration of all Electronic Warfare efforts. The original project charter included such authority and responsibility but was compromised in the final draft to become authoritative coordination and integration. This in effect, means that it does not have a Project Manager. This has proved to be an ineffective solution to the management problems of these programs.
 - d. Bring the new charter into consonance with reference (a).
3. Enclosure (2) provides position descriptions of the staff billets for the Project Manager Office.
4. It is recommended that enclosure (1) be approved.

D. G. WILSON
Captain, U.S. Navy

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PROPOSED INSTRUCTION

NAVMAT INSTRUCTION 05430.17A

From: Chief of Naval Material
To: Distribution List

Subj: Reconnaissance, Electronic Warfare, Special Operations and Naval Intelligence Processing Systems (RENSON) Project; designation of (U)

Ref: (a) NAVMATINST 5000.5A of 7 Dec 1965; Subj: Project Management in the Naval Material Support Establishment

Encl: (1) Charter for Reconnaissance, Electronic Warfare, Special Operations and Naval Intelligence Processing Systems (RENSON) Project
(2) Organization Chart for RENSON Project

1. Purpose. This instruction:

a. Establishes the Reconnaissance, Electronic Warfare, Special Operations and Naval Intelligence Processing Systems (RENSON) Project as a Designated Project under the direction of the Chief of Naval Material.

b. Specifies project scope, resources, and organizational responsibilities within the NMC for the development, acquisition, and support to all systems and/or equipment functions for the various vehicles that are required to meet Naval requirements in the fields of Reconnaissance, Electronic Warfare, Special Operations and Naval Intelligence Processing Systems.

2. This cancels NAVMATINST 05430.17 of 22 October 1964.

3. Objective. To provide for the establishment of exceptional management policies by promulgating the Charter, Enclosure (1), for the RENSON Project and thereby providing for:

a. The giving of particular attention to the management of and allocation of, resources assigned to this project which are critical to the Nation's defense posture and costly to the Department of Defense, and;

ENCLOSURE (1)

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PROPOSED INSTRUCTION (CONT'D)

b. The strengthening of management authority and effectiveness, particularly at the Project Manager level, so that the Department of Defence can acquire, deploy, operate and support the weapon systems with the performance capabilities required within the approved schedule and resources made available.

4. Weapon System Description. The Project includes all systems, sub-systems and equipments, plus combinations of equipments within the Reconnaissance, Electronic Warfare, Special Operations, and Naval Intelligence Processing Systems responsibilities of the NMC.

5. Background. The office was established to provide increased emphasis on the above systems to support the role of the Navy in tactical warfare.

6. Action.

a. All activities within the NMC are directed to support the REWSON Project as outlined in the Reconnaissance, Electronic Warfare, Special Operations and Naval Intelligence Processing Systems (REWSON) Charter, (Enclosure (1)).

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